

Key figures at a glance

Total sales

30 173 CHF million

Net sales Group

29 153 CHF million

of which

21 110 CHF million Switzerland

8 043 CHF million abroad

Net sales segments

19 113 CHF million Retail

12 632 CHF million Wholesale/Production

Net sales online trading

2 601 CHF million

Employees at 31.12

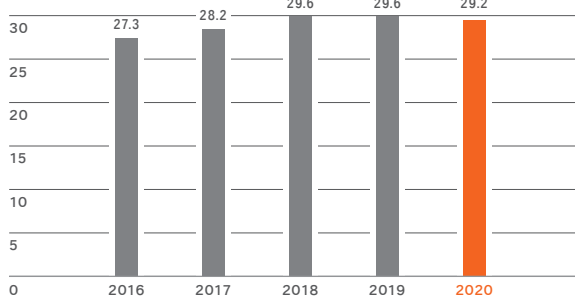
90 825

Trainees at 31.12

3 365

Net sales

in CHF billion



Earnings

2 227 CHF million EBITDA
7.6% of net sales

838 CHF million EBIT
2.9% of net sales

Profit

539 CHF million
1.8% of net sales

Equity

10 579 CHF million
51.2% Equity ratio

Cash flow from operating activities

2 426 CHF million

Investments in tangible fixed assets

1 181 CHF million

Sales outlets/markets

2 498

Operating result (EBIT)

