

Key figures



Total sales
34 666 CHF million

Total sales segments

Retail
20 806 CHF million
 55.7% of total sales segments

Wholesale/Production
16 575 CHF million
 44.3% of total sales segments

Net sales
33 558 CHF million

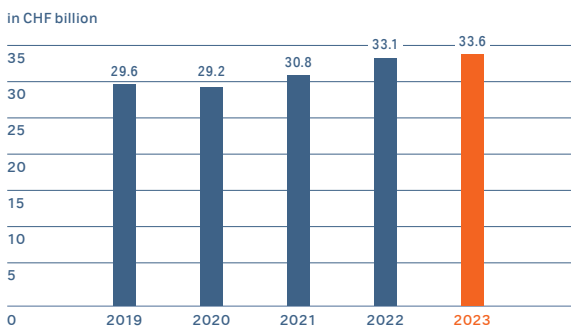
Switzerland
22 283 CHF million
 66.4% of net sales

abroad
11 275 CHF million
 33.6% of net sales

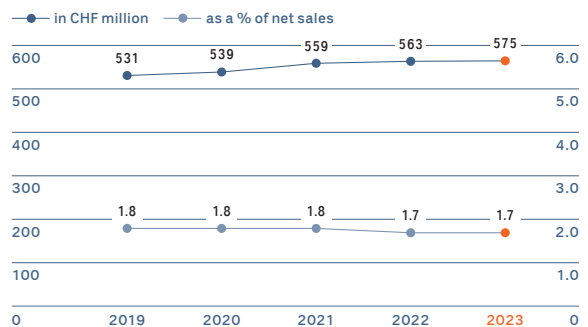
Net sales sustainable ranges
6 272 CHF million

Profit
575 CHF million
 1.7% of net sales

Net sales



Profit



Earnings EBITDA

2 274 CHF million

6.8% of net sales



Employees at 31.12

95 826

Earnings EBIT

864 CHF million

2.6% of net sales

Trainees at 31.12

3 325

Equity

11 973 CHF million

54.4% Equity ratio

Sales outlets/markets

2 637

Cash flow from operating activities

2 257 CHF million

Investments

1 858 CHF million

