

## Key figures



Total sales

**34 861** CHF million

Total sales segments

Retail

**20 837** CHF million  
55.3% of total sales segments

Wholesale/Production

**16 871** CHF million  
44.7% of total sales segments

Net sales

**33 719** CHF million



Switzerland

**22 529** CHF million  
66.8% of net sales



abroad

**11 190** CHF million  
33.2% of net sales

Net sales sustainable ranges

**6 439** CHF million

Profit

**585** CHF million

1.7% of net sales

Earnings EBITDA

**2 333** CHF million

6.9% of net sales

Employees at 31.12

**97 040**

Earnings EBIT

**893** CHF million

2.6% of net sales

Trainees at 31.12

**3 507**

Equity

**12 570** CHF million

54.1% Equity ratio

Sales outlets/markets

**2 627**